

Diversity Recruitment: Equitable and Inclusive Practices for Hiring Diverse Talent



Human Capital Institute

The Global Association or Strategic Talent Management

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Question #1:

What is your biggest challenge with diverse talent at this time?

2023: The Great Retention & Future of Work

- ✓ 76% of employers are concerned with employee turnover rate
- \checkmark On average, an organization experiences 18% turnover in its workforce every year

Gen Z is the most diverse generation in U.S. history. They are expected to become the majority in the workforce within the next 10 years.



✓ 72% of employees would leave or consider leaving their company for a more inclusive one

Question #2:

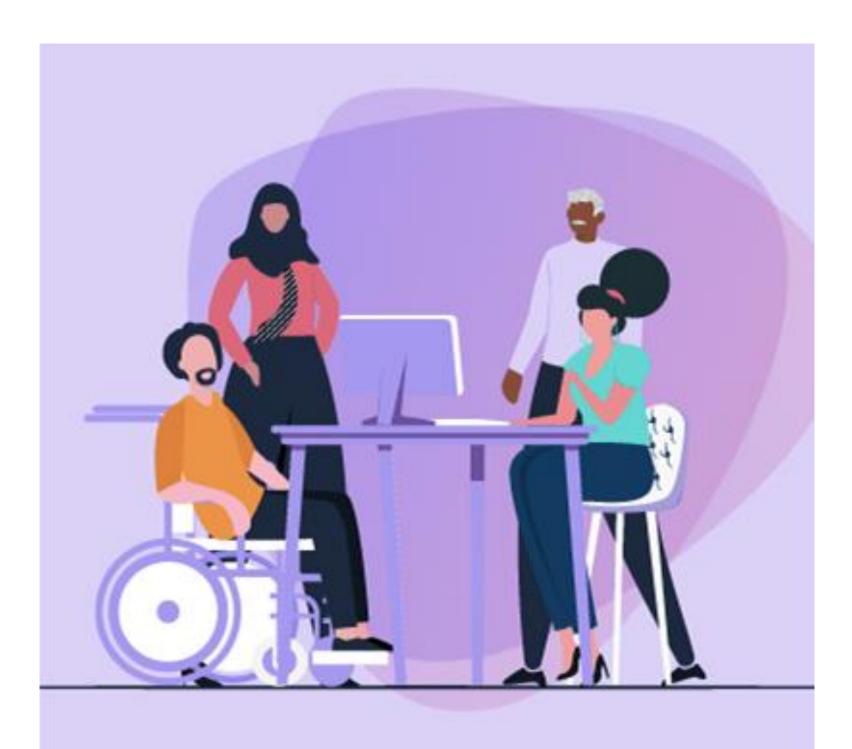
What do you think is the biggest advantage of having a diverse workforce?

Benefits of a Diverse and Inclusive Workplace

Diversity = representation

Inclusion = sense of belonging

Equity = fair and equal access



- ✓ Diverse and inclusive corporations outperform their competitors by 35%
- ✓ Diverse teams are **87% better** at making decisions
- ✓ Diverse management leads to **19% higher revenue**
- ✓ Millennials are 83% more likely to be engaged at work at inclusive companies.







Hiring Trends in 2023

- \checkmark 73% of employers are currently struggling to hire and retain employees
- $\sqrt{77\%}$ of employers agree that diversity is a crucial factor in the future of recruiting.
- \checkmark Top diverse candidates are only on the job market for 10 days on average

√88% of businesses report that their best hires reduces the cost of recruiting are referrals



Did you know? Strong employer branding by 43%.



Hiring Challenges for Diverse Talent

Limited Candidate Sourcing Pools

Not inclusive **Company Culture**

Hiring Manager/Recruiting Biases



Biases throughout the interview process

No Salary Transparency

Lack of diversity hiring metrics/goals

No public facing diversity data - weak employer branding







Diversity Hiring Trends in 2023



Diversity hiring is based on merit with special care taken to ensure processes have reduced biases

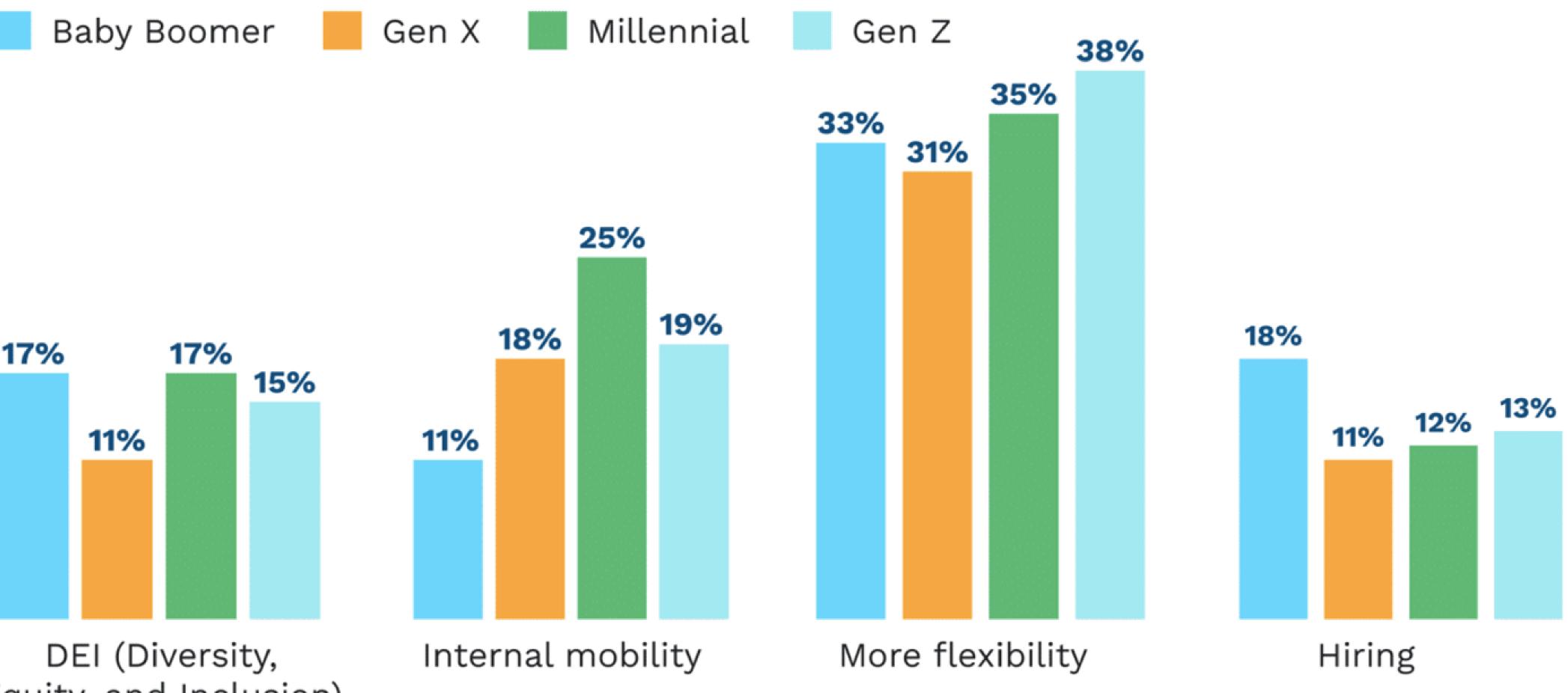
√ 76% of job seekers said diversity was important when considering job offers.

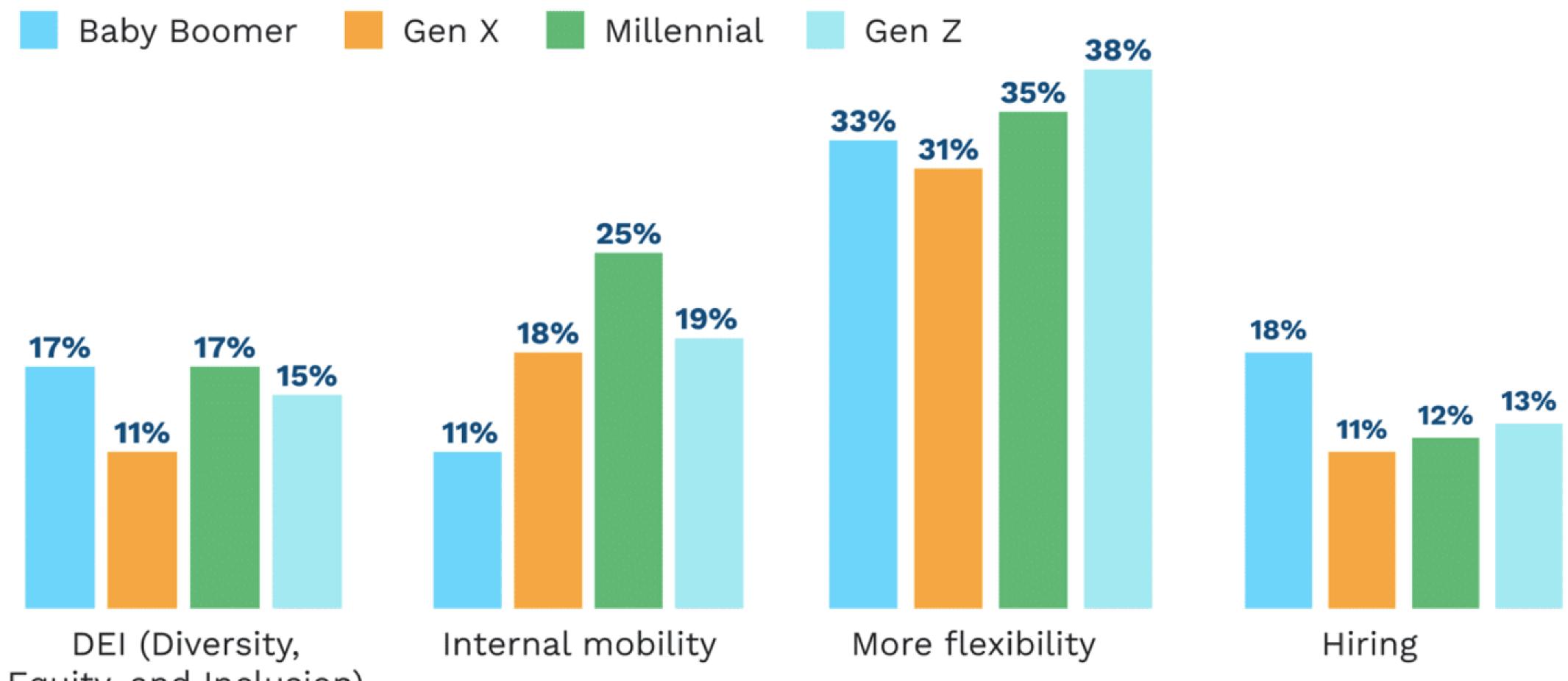
√ 37% of workers said they wouldn't apply to a company that was rated negatively by employees of color.

✓ 45% of HR leaders say diversity, equity, and inclusion are among their top five priorities in 2023.



What Diverse Employees want their organizations to prioritize by generation





Equity, and Inclusion)

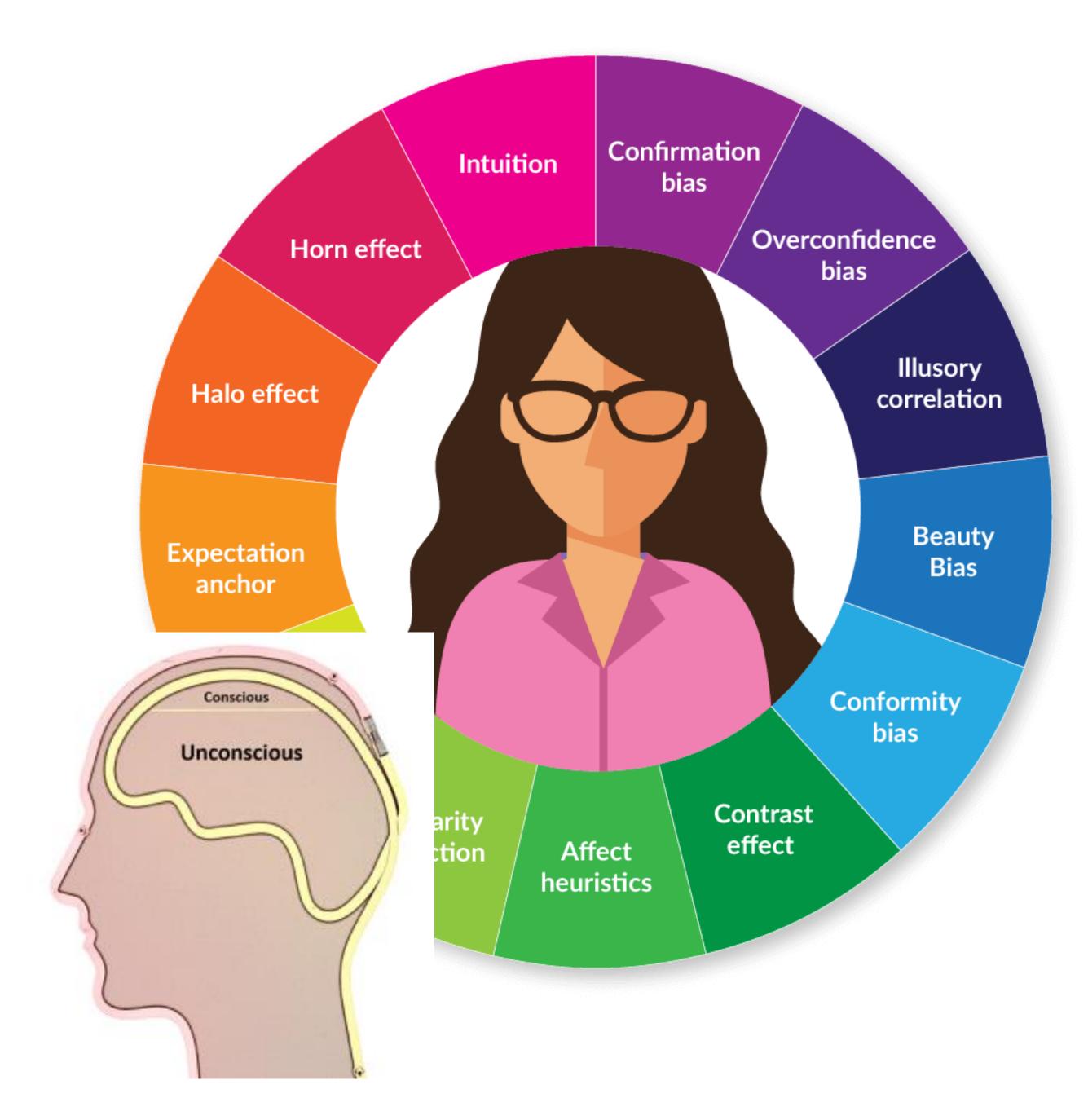
So...What is Bias?

Unconscious/Implicit Bias:

Stereotypes about certain groups of people that are automatic

Explicit/Conscious Bias:

Refers to the attitudes and beliefs we have about a person or group on a conscious level



Question #3:

Where do you think bias exists within your hiring process?

Common Biases that appear throughout the Hiring Process

- **1. Confirmation Bias:** looking to confirm
 - our pre-existing ideas and beliefs
- 2. Perception Bias: stereotypes and
 - assumptions about a certain group
- **3. Affinity Bias:** feeling a connection to those most similar to us
- 4. Halo Effect: projecting positive qualities without knowing them







5 Trends that Impact Diversity Recruiting in 2023

- Flexible Work: helps attract diverse talent
 Mental Health Support: marginalized groups are more affected and have less access
 Increased Transparency: salary transparency is of TOP priority
- 4. Use of Data and AI: understanding of candidate experience and removing bias
- **5. Employer Branding:** diverse talent wants to be a part of an inclusive organization





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Equitable Workplace Practices look like:

- 1. Skills-based hiring and equitable benefits
- 2. Providing clear succession planning/mobility
- 3. Engaging employees through up-skilling,

educational opps or professional development

- 4. Manager training to develop people leadership skills
- 5. Establish psychologically safe work culture
- 6. Re-evaluate your practices continuously





Workplace equity is the concept of providing fair opportunities for all of your employees based on their individual needs.

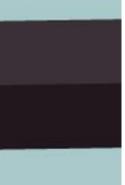


Equitable and Inclusive Hiring Practices looks like:

- 1. Mitigate bias -- train your team!
- 2. Set 1 diversity goal at a time
- **3.Rewrite job descriptions salary transparency**
- 4. Go blind for the resume review
- 5. Give a work sample test or project
- 6. Standardize Interviews/Scorecards
- 7. Hold your teams accountable.

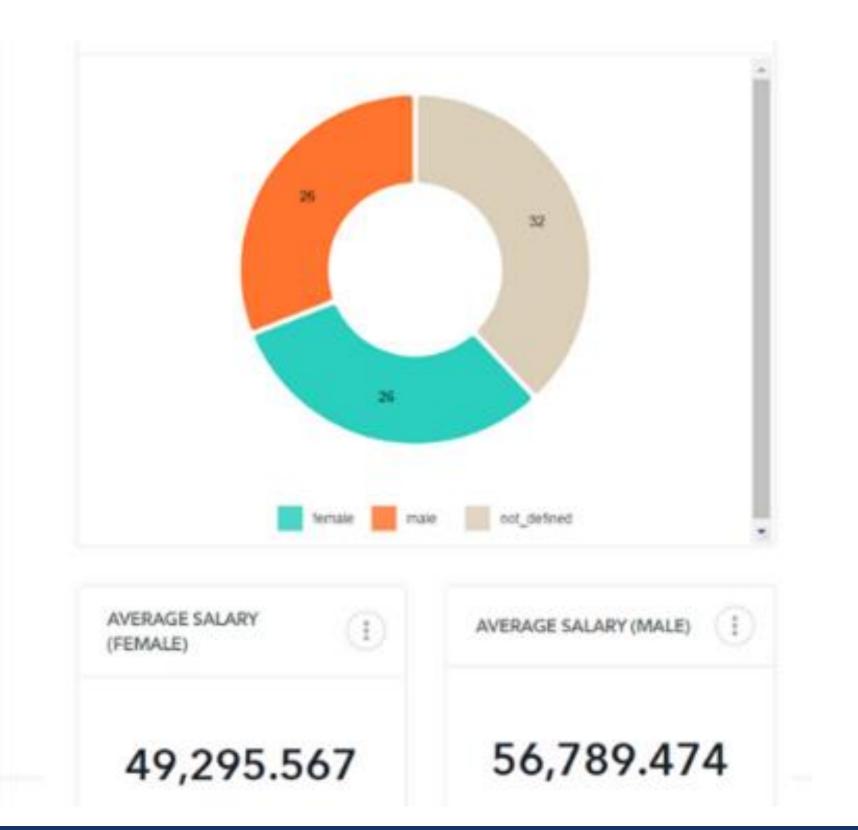






Steps to Create Equitable and Inclusive Hiring Processes

Step 1: Conduct a diversity hiring audit on your current hiring process

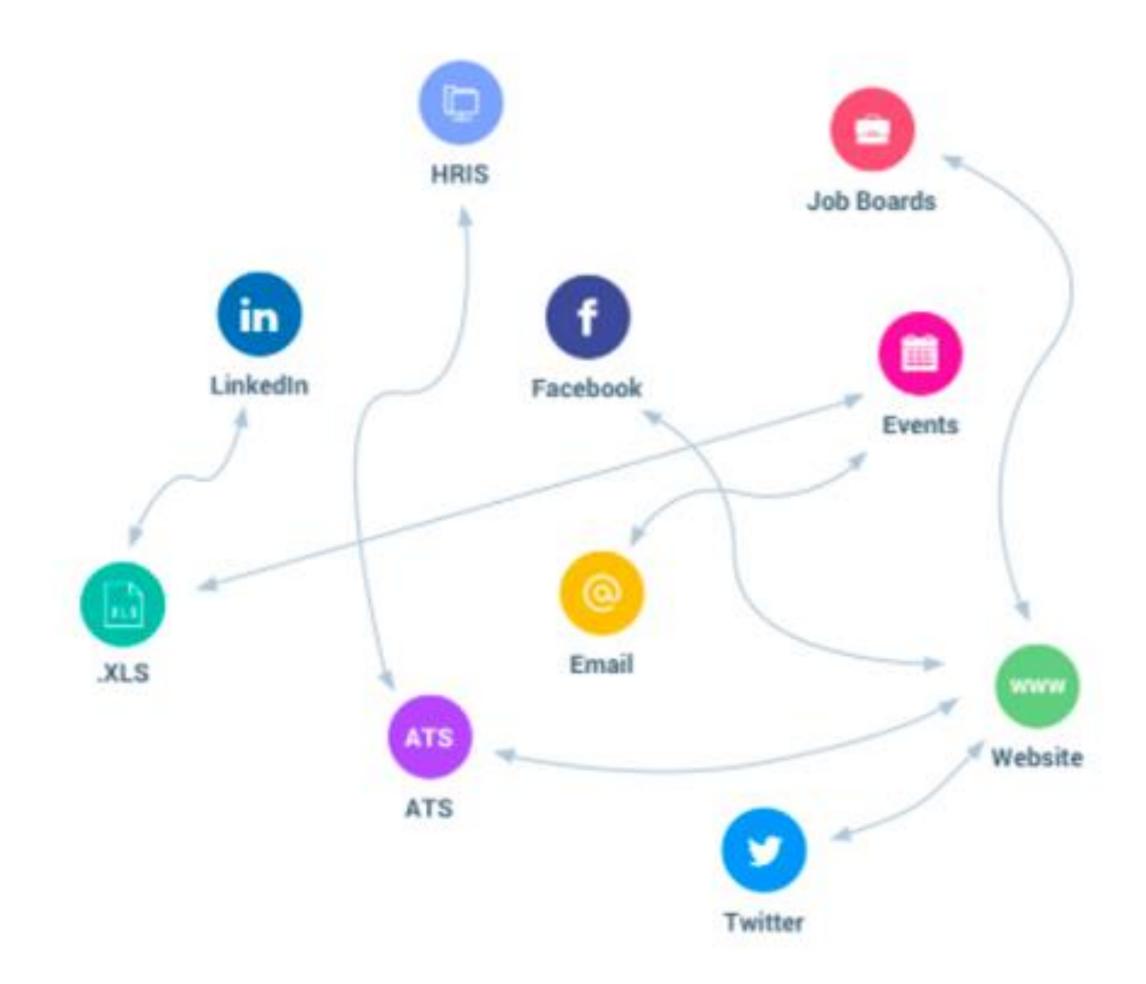


hiring goal





Step 3: Prioritize diverse candidate sourcing pools



- Leverage Employee Resource Groups -- \checkmark ask your diverse hires for referrals!
- Job boards for Diverse candidates such as: **DiversitytoHire, PowertoFly or JopWell**
- Professional organizations for diversity: \checkmark ALPFA, NSBE, NAACP, GLAAD
- Diverse community groups like **Techqueria**, \checkmark **SheGeeksOut, Tribaja, The Arc**
- Target Alumni Groups at community colleges, \checkmark state universities or HBCU's
- \checkmark Establish **Boolean search strings** for diversity finds on LinkedIn







Step 4: Standardize your processes – Use Structured Interview Guides and Scorecards in the candidate screening and interview process

Use Structured Interview Guides

- **Develop Scorecards** \checkmark
- **Diversity on your hiring panels** \checkmark

V Provide interview coaching and prioritize candidate experience

Step 5: Evaluate your diversity hiring metrics and hold your teams accountable.







What is one thing you can commit to create a more equitable and inclusive hiring process at your organization?

Question #3:

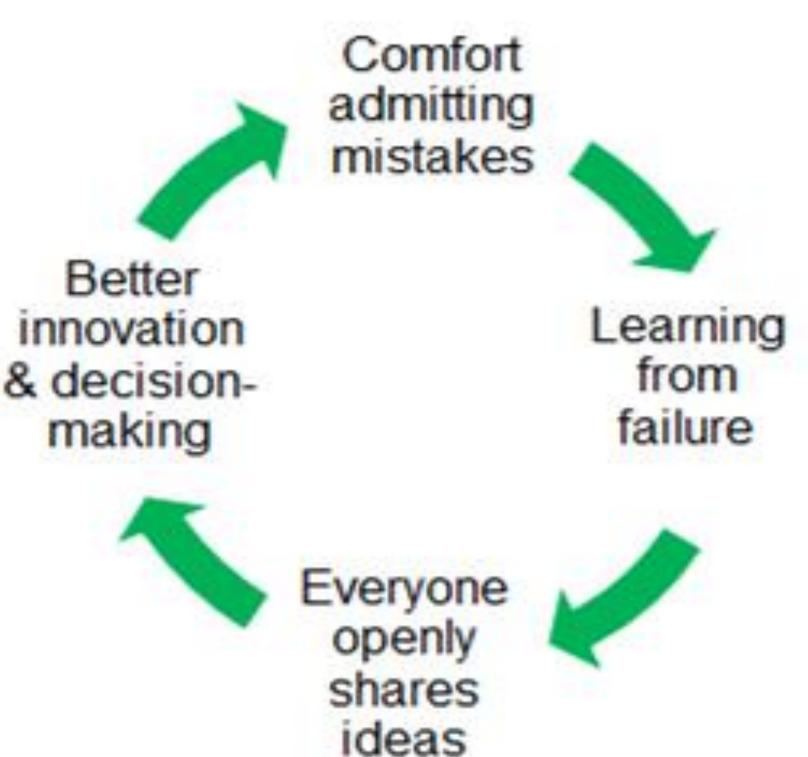
Creating a Culture of Belonging is KEY to Hiring and Retaining Diverse Talent

- Inclusive Company Culture
- Benefits & Flexibility
- Communication Methods
- Professional Development
- Healthy Management





Mental Health Support



more productive



Psychological safety promotes diversity of thinking and areas to fail and learn.



4 Key Shifts for a more Inclusive Workplace

- DEI as a CORE business function
- DEI needs to be strategic, using data-driven approaches with clear goals and KPIs to be measured
- Inclusion and equity should be embedded in every company process
- Leaders must be fully committed and invested into DEI "success"



"In a world where companies seek to be equal

opportunity employers they need to reevaluate who is receiving these opportunities and whether the system is equal at all."



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Thank You. Any Questions?



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Talks about #careercoaching, #diversityintech, #womenempowerment, #diversityandinclusion, and #leadershipdevelopment

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